

EPRA Data Report 2019/20



Introduction

We are pleased to report our 2019/20 environmental performance in line with the EPRA Sustainability Best Practice Recommendations.

This environmental performance summary includes all landlord-obtained utility supplies and managed waste for all directly managed assets. Only assets for which we have majority ownership and control are included, i.e. operational control.

In order to promote comparability for our investors and other stakeholders, we have opted to use the new DEFRA conversion factors in the table below and to separate energy consumption that is sub-metered and charged back to tenants.

IMPACT CATEGORY: ENERGY

| nvironmental impacts | EPRA code | | | | Po | | | | | PROPERTY TYPE PERFORMANCE | | | | | | | | | | |
|----------------------|------------|------------------|-----------------------------|---|---------|--------------------|--------------|------------------------|----------|---------------------------|---------|---------|------------------------|----------|---------|-----------------|---------|------------------------|----------|--|
| ivironmental impacts | EPRA code | | | | | rtfolio Perfor | mance(Offic | e and Industi | rial) | Office | | | | | | Industrial | | | | |
| nvironmental impacts | EPRA code | | | | | e measures Abs) | | Like-for-like (LfL) | | Absolute (Al | | | Like-for-like (LfL) | 1 | | measures bs) | | Like-for-like (LfL) | | |
| | | Measurement Unit | Indicator | | 2018/19 | 2019/20 | 2018/19 | 2019/20 | % change | 2018/19 | 2019/20 | 2018/19 | 2019/20 | % change | 2018/19 | 2019/20 | 2018/19 | 2019/20 | % change | |
| | | | | for landlord shared services | 10,751 | 11,000 | 5,398 | 5,098 | -6% | 10,645 | 10,824 | 5,398 | 5,098 | -6% | 107 | 176 | 0 | 0 | N/A | |
| | | | | (sub)metered exclusively to tenants | 13,878 | 16,468 | 10,424 | 9,709 | -7% | 13,635 | 16,368 | 10,424 | 9,709 | -7% | 242 | 100 | 0 | 0 | N/A | |
| | | | | Total landlord-obtained electricity | 24,629 | 27,468 | 15,821 | 14,807 | -6% | 24,280 | 27,193 | 15,821 | 14,807 | -6% | 349 | 276 | 0 | 0 | N/A | |
| | | | | Total tenant-obtained electricity | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/A | |
| <i> </i> | Elec-Abs, | | | Total electricity | 24,629 | 27,468 | 15,821 | 14,807 | -6% | 24,280 | 27,193 | 15,821 | 14,807 | -6% | 349 | 276 | 0 | 0 | N/A | |
| / | Elec-LfL | MWh | Electricity | % from renewable sources | 99% | 100% | 0 | 0 | | 99% | 100% | 0 | 0 | | 99% | 100% | 0 | 0 | N/A | |
| | | | № of applicable properties | Electricity disclosure coverage | 63/63 | 63/63 | 34/63 | 28/63 | -14% | 56/63 | 56/63 | 32/63 | 26/63 | -19% | 7/63 | 7/63 | 2/63 | 2/63 | N/A | |
| | | | m2 of applicable properties | S | 365,810 | 370,281 | 190,894 | 194,281 | 2% | 491,420 | 491,204 | 188,592 | 191,978 | 2% | 50,064 | 50,064 | 2,303 | 2,303 | N/A | |
| | | | % | Proportion of electricity estimated | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | N/A | |
| | | | | for landlord shared services | 12,368 | 12,475 | 7,594 | 7,090 | -7% | 12,365 | 12,472 | 7,594 | 7,090 | -7% | 3 | 3 | 0 | 0 | N/A | |
| | | | | (sub)metered exclusively to tenants | 2,103 | 1,773 | 1,635 | 1,388 | -15% | 2,103 | 1,773 | 1,635 | 1,388 | -15% | 0 | 0 | 0 | 0 | N/A | |
| | | | | Total landlord-obtained fuel | 14,471 | 14,248 | 9,229 | 8,478 | -8% | 14,467 | 14,245 | 9,229 | 8,478 | -8% | 3 | 3 | 0 | 0 | N/A | |
| | | | | Total tenant-obtained fuel | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/A | |
| Energy | Fuel-Abs, | | | Total fuel | 14,471 | 14,248 | 9,229 | 8,478 | -8% | 14,467 | 14,245 | 9,229 | 8,478 | -8% | 3 | 3 | 0 | 0 | N/A | |
| | Fuel-LfL | MWh | Fuel | % from renewable sources | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | N/A | |
| | | | № of applicable properties | Fuel disclosure coverage | 63/63 | 63/63 | 34/63 | 28/63 | -14% | 56/63 | 56/63 | 32/63 | 26/63 | -23% | 7/63 | 7/63 | 2/63 | 2/63 | N/A | |
| | | | m2 of applicable properties | 5 | 365,810 | 370,281 | 190,894 | 194,281 | 2% | 491,420 | 491,204 | 188,592 | 191,978 | 2% | 50,064 | 50,064 | 2,303 | 2,303 | N/A | |
| | | | % | Proportion of fuel estimated | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | N/A | |
| | | | | for landlord shared services | 813 | 738 | 658 | 621 | -6% | 813 | 738 | 658 | 621 | -6% | 0 | 0 | 0 | 0 | N/A | |
| | | | | (sub)metered exclusively to tenants | 0 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | N/A | |
| | | | District heating & cooling | Total landlord-obtained heating & cooling | 813 | 738 | 658 | 621 | -6% | 813 | 738 | 658 | 621 | -6% | 0 | 0 | 0 | 0 | N/A | |
| | | | 2.55.15t | Total tenant-obtained heating & cooling | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | N/A | |
| | DH&C-Abs, | | | Total heating & cooling | 813 | 738 | 658 | 621 | -6% | 813 | 738 | 658 | 621 | -6% | 0 | 0 | 0 | 0 | N/A | |
| Į' | DH&C-LfL | MWh | | % from renewable sources | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | N/A | |
| | | | | Heating & cooling disclosure coverage | 3/63 | 5/63 | 3/63 | 2/63 | -33% | 3/63 | 3/63 | 3/63 | 2/63 | -33% | 0 | 0 | 0 | 0 | N/A | |
| | | | m2 of applicable properties | | 18,165 | 18,324 | 18,165 | 18,324 | 1% | 18,165 | 18,324 | 18,165 | 18,324 | 1% | 0 | 0 | 0 | 0 | N/A | |
| | | | . % | Proportion of heating & cooling estimated | 0% | 0% | 0% | 0% | 0 | 0% | 0% | 0% | 0% | 0% | 0 | 0 | 0 | 0 | N/A | |
| | Energy-Int | MWh/m2/year | Energy Intensity | | 0.109 | 0.115 | | | | 0.081 | 0.086 | | | | 0.007 | 0.006 | | | N/A | |

Data qualifying note

The total absolute impact (as the portfolio stood in each year) analysis represents our total energy footprint from landlord obtained supply in the buildings that we directly manage, irrespective of when they were acquired or disposed of.

No buildings excluded for any concerns.

We are currently working on obtaining tenant related energy information.

IMPACT CATEGORY: GHG EMISSIONS

| | | | | | | PORT | FOLIO PERFO | RMANCE | | | | | ı | PROPERTY TYP | E PERFORMAN | NCE | | | |
|-----------------------|-----------------------|------------------|----------------------------|----------------------------------|------------|----------------|------------------------|---------|----------|------------|----------------|------------------------|---------|--------------|-------------|----------------|------------------------|---------|----------|
| | | | | | | | Total portfolio |) | | | | Office | | | | | Industrial | | |
| | | | | | Absolute n | neasures (Abs) | Like-for-like (LfL) | | | Absolute n | neasures (Abs) | Like-for-like (LfL) | | | Absolute n | neasures (Abs) | Like-for-like (LfL) | | |
| Environmental impacts | EPRA code | Measurement unit | Indicator | | 2018/19 | 2019/20 | 2018/19 | 2019/20 | % change | 2018/19 | 2019/20 | 2018/19 | 2019/20 | % change | 2018/19 | 2019/20 | 2018/19 | 2019/20 | % change |
| | | | | Total landlord-obtained | 2,707 | 2,620 | 1,727 | 1,559 | -10% | 2,707 | 2,619 | 1,698 | 1,559 | -8% | 1 | 1 | 0 | 0 | N/A |
| | | | | Total tenant-obtained | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/A |
| | GHG-Dir-Abs | | Direct | Total Scope 1 | 2,707 | 2,620 | 1,727 | 1,559 | -10% | 2,707 | 2,619 | 1,698 | 1,559 | -8% | 1 | 1 | 0 | 0 | N/A |
| | | | | Total landlord-obtained | 7,179 | 7,151 | 4,610.0 | 3,894 | -16% | 7,066 | 7,080 | 4,602 | 3,894 | -15% | 99 | 70 | 0 | 0 | N/A |
| | | tCO ² | | Total tenant-obtained | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/A |
| | | ico | Indirect | Total Scope 2 | 7,179 | 7,151 | 4,610 | 3,894 | -16% | 7,066 | 7,080 | 4,602 | 3,894 | -15% | 113 | 70 | 0 | 0 | N/A |
| | | | | Total landlord-obtained | 599 | 603 | 380 | 327 | -14% | 599 | 597 | 388 | 327 | -16% | 8 | 6 | 0 | 0 | N/A |
| GHG emissions | | | | Total tenant-obtained | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/A |
| | GHG-Ind-Abs | | Indirect | Total Scope 3 | 599 | 603 | 380 | 327 | -14% | 599 | 597 | 388 | 327 | -16% | 8 | 6 | 0 | 0 | N/A |
| | Total | | Scope 1 + Scope 2 | | 9,886 | 9,770 | 6,337 | 5,453 | -14% | 9,773 | 9,699 | 6,300 | 5,453 | -13% | 99 | 71 | 0 | 0 | N/A |
| | Total | | Scope 1 + Scope 2+ Scope 3 | | 10,485 | 10,373 | 6,717 | 5,780 | -14% | 10,372 | 10,296 | 6,688 | 5,780 | -14% | 108 | 77 | 0 | 0 | N/A |
| | No of applicable prop | perties | | GHG disclosure coverage | 63/63 | 63/63 | 32 | 28 | -13% | 56/63 | 56/63 | 32/63 | 26/63 | -19% | 7/63 | 7/63 | 2/63 | 2/63 | N/A |
| | m2 of applicable pro | perties | | | 365,810 | 370,281 | 190,894 | 194,281 | 2% | 491,420 | 491,204 | 188,592 | 191,978 | 2% | 50,064 | 50,064 | 2,303 | 2,303 | N/A |
| | % | | | Proportion of GHG estimated | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | N/A |
| | GHG-Int | | | (Scope 1+ scope 2) / m2 | 0.027 | 0.026 | 0.033 | 0.028 | -15% | 0.020 | 0.020 | 0.033 | 0.028 | N/D | 0.002 | 0.001 | N/D | N/D | N/A |
| | | | | (Scope 1+ scope 2+ Scope 3) / m2 | 0.029 | 0.028 | 0.035 | 0.030 | -15% | 0.021 | 0.021 | 0.035 | 0.030 | N/D | 0.002 | 0.002 | N/D | N/D | N/A |

Data qualifying note

Emissions factors are based on DEFRA guidance. Emissions are reported using the Greenhouse Gas Protocol and EPRA Sustainability Best Practice Guidelines.

Scope 3 emissions include refurbishments and redevelopments, customer direct electricity and gas, business travel, commting and business travel as well as transmission and distribution. Energy consumption exclusively sub-metered to tenants is under Scope 1.

The like-for-like analysis uses a static portfolio approach, which includes only those directly-managed properties that were held in the portfolios for the full duration of both and 2019/20. It excludes properties acquired and disposed of in the period. It therefore allows us to compare the same group of properties year-on-year. There were no exclusions from the like-for-like calculations due to data concerns and none of the data was estimated as we have actual whole building and tenant data.

The intensity metrics divide the total landlord obtained energy, water, or total emitted CO2 emissions with the related net lettable area (any sub-metered tenant consumption has not been removed or shown as itemised separately). No buildings excluded for any data concerns. All buildings reported (irrespective of when they were acquired or disposed). This covers all of the assets that Workspace manages directly. In order to compare consecutive years we have used consistent area data and ensured the numerator and denominator were as closely aligned as possible in accordance with EPRA Sustainability Best Practice Recommendations.

IMPACT CATEGORY: WATER

| | | | | | | PORT | FOLIO PERFOR | MANCE | | | | | PF | ROPERTY TYP | E PERFORMANC | E | | | |
|-----------------------|----------------------|--------------------|-----------------|-------------------------------------|-------------|--------------|------------------------|---------------|----------|-------------|--------------|------------------------|---------|-------------|----------------------------|---------|------------------------|---------|----------|
| | | | | | | Portfolio P | Performance (Office | & Industrial) | | | | Offices | | | | | Industrial | | |
| | | | | | Absolute me | asures (Abs) | Like-for-like (LfL) | | | Absolute me | asures (Abs) | Like-for-like (LfL) | | | Absolute measures (Abs) | | Like-for-like (LfL) | | |
| Environmental impacts | EPRA code | Measurement unit | Indicator | | 2018/19 | 2019/20 | 2018/19 | 2019/20 | % change | 2018/19 | 2019/20 | 2018/19 | 2019/20 | % change | 2018/19 | 2019/20 | 2018/19 | 2019/20 | % change |
| | | | | for landlord shared services | 258,886 | 258,761 | 182,871 | 169,885 | -7% | 253,332 | 253,947 | 182,871 | 169,885 | -7% | 5,554 | 4,813 | 0 | 0 | N/A |
| | | | | (sub)metered exclusively to tenants | 1,979 | 5,186 | 1,327 | 3,633 | 174% | 1,979 | 5,186 | 1,327 | 3,633 | 174% | 0 | 0 | 0 | 0 | N/A |
| | | m3 | Water | Total landlord-obtained water | 260,865 | 263,947 | 184,198 | 173,517 | -6% | 255,311 | 259,133 | 184,197 | 173,517 | -6% | 5,554 | 4,813 | 0 | 0 | N/A |
| Water | | | | Total tenant-obtained water | 0 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | N/A |
| | Water-Abs, Water-LfL | | | Total water consumption | 260,865 | 263,947 | 184,198 | 173,517 | -6% | 255,311 | 259,133 | 184,197 | 173,517 | -6% | 5,554 | 4,813 | 0 | 0 | N/A |
| | Nº o | f applicable prope | rties | Water disclosure coverage | 63/63 | 63/63 | 34/63 | 28/63 | -6% | 56/63 | 56/63 | 32/63 | 26/63 | -19% | 7/63 | 7/63 | 2/63 | 2/63 | 0% |
| | m2 c | f applicable prope | erties | | 365,810 | 370,281 | 0.00 | 0.00 | 0% | 343,943 | 346,494 | 0 | 0 | 0% | 21,867 | 23,788 | 0 | 0 | N/A |
| | | % | | Proportion of water estimated | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | N/A |
| | Water-Int | m3/m2/year | Water Intensity | | 0.71 | 0.71 | 0 | 0 | 0% | 0.74 | 0.75 | 0 | 0 | 0% | 0.25 | 0.20 | 0 | 0 | N/A |

Data qualifying note

The total absolute impact (as the portfolio stood in each year) analysis represents our total water footprint from landlord obtained supply in the buildings we directly manage. None of the data is estimated as we have actual whole building and tenant data.

IMPACT CATEGORY: WASTE

| | | | | | | PORTE | OLIO PERFOR | MANCE | | | | | PF | OPERTY TYPE | PERFORMAN | CE | | | |
|-----------------------|----------------------|------------------|--------------------|-------------------------------|-------------|---------------|-------------------|------------------------|----------|-------------|---------------|---------|------------------------|-------------|-------------|---------------|------------|------------------------|----------|
| | | | | | | Portfolio Pe | rformance (Office | & Industrial) | | | | Offices | | | | | Industrial | | |
| | | | | | Absolute me | easures (Abs) | | Like-for-like (LfL) | | Absolute me | easures (Abs) | | Like-for-like (LfL) | | Absolute me | easures (Abs) | | Like-for-like (LfL) | |
| Environmental impacts | EPRA code | Measurement unit | Indicator | | 2018/19 | 2019/20 | 2018/19 | 2019/20 | % change | 2018/19 | 2019/20 | 2018/19 | 2019/20 | % change | 2018/19 | 2019/20 | 2018/19 | 2019/20 | % change |
| | | | | Total landlord-obtained waste | 4,802 | 3,841 | 3,535 | 2,687 | -24% | 4,678 | 3,738 | 3,524 | 2,679 | -24% | 124 | 102 | 11 | 8 | -26% |
| | | | Waste | Total tenant-obtained waste | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D | N/D |
| | | Tonnes | | Total waste by disposal route | 4,802 | 3,841 | 3,535 | 2,687 | -24% | 4,678 | 3,738 | 3,524 | 2,679 | -24% | 124 | 102 | 11 | 8 | -26% |
| | | % | | Recycled % | 65 | 70 | 63 | 67 | 6% | 65 | 70 | 63 | 67 | 6% | 62 | 66 | 65 | 59 | -9% |
| | | | | Recycled tonnes | 3,107 | 2,699 | 2,219 | 1,795 | -19% | 3,030 | 2,631 | 2,211 | 1,790 | -19% | 77 | 68 | 7 | 5 | -29% |
| Waste | | % | | Incineration % | 35 | 30 | 37 | 33 | -11% | 35 | 30 | 37 | 33 | -11% | 38 | 34 | 35 | 41 | 17% |
| waste | | | Waste | Incineration tonnes | 1,695 | 1,142 | 1,317 | 892 | -32% | 1,648 | 1,107 | 1,313 | 888 | -11% | 47 | 35 | 4 | 3 | -25% |
| | | % | | Landfill % | 0 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | 0% |
| | | | | Landfill tonnes | 0 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | 0% |
| | Waste-Abs, Waste-LfL | % | | Other | 0 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | 0 |
| | | Nº of app | licable propertie | Waste disclosure coverage | 55/63 | 53/63 | 28/63 | 28/63 | 0% | 49/63 | 48/63 | 27/63 | 27/63 | 0% | 6/63 | 5/63 | 1/63 | 1/63 | 0 |
| | | m2 of ap | plicable propertie | S | N/D | 348,804 | N/D | 190,543 | N/D | N/D | 325,959 | N/D | 189,183 | N/D | N/D | 22,845 | N/D | 1,360 | N/D |

Data qualifying note

We collect information for the waste generated in our directly managed assets.

Data are provided by weight and immediate disposal route which allows us to identify the environmental impact of our operations. We report on all of the properties which generate waste and for which data is available.

In February 2020 we exceeded our target to weigh 70% of our waste by weighing 96.32% of our waste in February 2020. No assets have been excluded from the analysis and no data has been estimated.

IMPACT CATEGORY: CERTIFIED ASSETS

| | | | | | | PORTFOLIO P | ERFORMANCE | |
|-----------------------|-----------|--------------|--|--|---|---|---------------|---------|
| | | | | | | Total p | ortfolio | |
| | | | | | | Absolute measures (Abs) | Like-for-like | |
| Environmental impacts | EPRA code | Measure ment | Indicator | | 2018/19 | 2019/20 | 2018/19 | 2019/20 |
| | | | | % of portfolio certified by floor area | 100% | | 100% | 100% |
| | | | Mandatory (Energy Performance Certificates) | Total floor area certified (m2) | 365,810 | 370,281 | | |
| | | | | % of portfolio certified by number of | | | | |
| | | | | properties | 100% | 100 | 100% | 100% |
| | Cert-Tot | % | | % of portfolio certified by value | 100% | 100 | 100% | 100% |
| | | | | % of portfolio certified by floor area | 22% | 24% | 16% | 24% |
| Certified assets | | | | Total floor area position (m2) | 00.077 | 99.355 | N/D | N/D |
| | | | \\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | Total floor area certified (m2) | 80,077 | 89,355 | N/D | N/D |
| | | | Voluntary (BREEAM) | | 11 (4xExcellent, 6xVery Good, 1xGood) | 12 (6x Excellent, 5xVery Good, 1x Good) | | |
| | | | | Total number of properties | | | N/D | N/D |
| | | | | % of portfolio certified by number of | | | | |
| | | | | properties | 16% | 19% | 16% | 19% |
| | Cert-Tot | % | | % of portfolio certified by value | N/D | N/D | N/D | N/D |

Data qualifying note

The BREEAM certification disclosure relates to those assets in our portfolio in the year 2019/20 with a BREEAM rating.

IMPACT CATEGORY: SOCIAL & CORPORATE GOVERNANCE IMPACTS

| | | | | | | PORTFOLIO PERFORMANO | |
|----------------------|---------------|---------------------------|--|------------------------------------|-------------------------------------|-------------------------------------|----------|
| limpacts | EPRA code | Measurement unit | Indicator | | 2018/19 | 2019/20 | % change |
| | H&S-Asset | % of assets | Asset he | alth and safety assessments | N/D | 24% | N/A |
| | H&S-Comp | Total number of incidents | Asset he | ealth and safety compliance | 0 | 0 | N/A |
| Houlth and outst. | | Per 100,000 hours worked | Injury rate | Direct employees | - | - | N/A |
| Health and safety | | Per 100,000 hours worked | Lost day rate | Direct employees | - | - | N/A |
| | | Days per employee | Absentee rate | Direct employees | 1.56 | 1.62 | 4% |
| | H&S-Emp | Total number | Fatalities | Direct employees | 0 | 0 | N/A |
| | | | | Board of Directors members | 28% | 33% | 18% |
| | | | | Executive Management | 20% | 22% | 10% |
| | | | | Managers | 42% | 48% | 14% |
| Diversity | Diversity-Emp | % of female employees | Diversity Employees | All employees | 53% | 55% | 4% |
| 2.00.0.0, | | | | Board of Directors members | N/D | N/D | N/D |
| | | | | Executive Management | N/D | N/D | N/D |
| | | | | Managers | N/D | N/D | N/D |
| | Diversity-Pay | Ratio (Women/Men) | Gender pay ratio | All employees | N/D | N/D | N/D |
| | | | | Women | N/D | N/D | N/D |
| | | | | Men | N/D | N/D | N/D |
| | Emp-Training | Average hours | Employee training and development | All employees | 1,816 | 987 | -46% |
| | | | | Women | 100% | 100% | 100% |
| | _ | | | Men | 100% | 100% | 100% |
| Employees | Emp-Dev | % of employees | Employee performance appraisals | All employees | 100% | 100% | 0% |
| | | | | Total number new employees | 45 | 79 | 76% |
| | | | New hires | Proportion new employees | 20% | 34% | 70% |
| | | | | Total number of departed employees | 39 | 55 | 41% |
| | | | Departures - Turnover | Proportion of departed employees | 17% | 24% | 36% |
| | Emp-Turnover | Total number and rate | Total employees number | | 224 | 232 | 4% |
| Communities | | | | | | | |
| | Comty-Eng | Percentage of assets | Community engagement, impact assessm | | N/D | N/D | N/D |
| | | | Composition of the highest governance b | ody | 8 | 9 | 13% |
| | | | Executive | | 2 | 2 | 0% |
| | Gov-Board | Total number | Non executive | | 6 | 1 | 17% |
| | | | | | Recommendations by the | Recommendations by the | |
| | | | Process for nominating and selecting the | highost | Nominations committee and | Nominations committee and | |
| | Gov-Selec | Narrative on process | governance body | ingriest | election by AGM. | election by AGM. | |
| | GOV-Selec | Marrative on process | Process for managing conflicts of interest | | The Company has procedures | The Company has procedures | |
| | | | 1 Tocess for managing connects of interest | | in place for managing conflicts | in place for managing conflicts | |
| | | | | | of interest. Should a Director | of interest. Should a Director | |
| | | | | | become aware that they, or their | become aware that they, or their | |
| | | | | | connected parties, have an | connected parties, have an | |
| | | | | | interest in an existing or proposed | interest in an existing or proposed | |
| | | | | | transaction with the Company, | transaction with the Company, | |
| Corporate Governance | | | | | they are required to notify the | they are required to notify the | |
| | | | | | Board in writing or verbally at | Board in writing or verbally at | |
| | | | | | the next Board Meeting. | the next Board Meeting. | |
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| | | | | | | | |
| | Gov Col | Narrative on process | | | | | |
| | Gov-Col | Narrative on process | | | | 1 | |