

# → Agenda



Welcome Harry Platt

Financial Performance Graham Clemett

Trading Chris Pieroni

Regeneration Angus Boag

The Future Harry Platt

**Q & A** 

### The Workspace Model



#### To achieve profit and capital growth from:

- Providing workspace to SMEs
- Investing in properties with potential for
  - Income growth
  - Capital growth
  - Alternative use
- Increasing scale of portfolio, spreading overheads and developing the brand

# Performance Highlights



	March 2011	March 2010	Change
Like-for-like occupancy	86.2%	83.6%	2.6%
Like-for-like cash rent roll	£40.1m	£38.6m	3.9%
Overall occupancy (including BlackRock)	84.1%	81.9%	2.2%
Overall rent roll (including BlackRock)	£52.0m	£50.7m	2.6%
Trading profit after interest	£14.1m	£10.8m	<b>1</b> 31%
Profit before Tax	£52.8m	£26.0m	103%
EPRA NAV per share	29.5p	26.7p	10%
Dividend per share	0.825p	0.75p	10%

#### Business Overview



**Trading Activity** 

Good demand for space

Continued occupancy growth

Pricing increases are sticking

Debt refinanced

Portfolio Activity

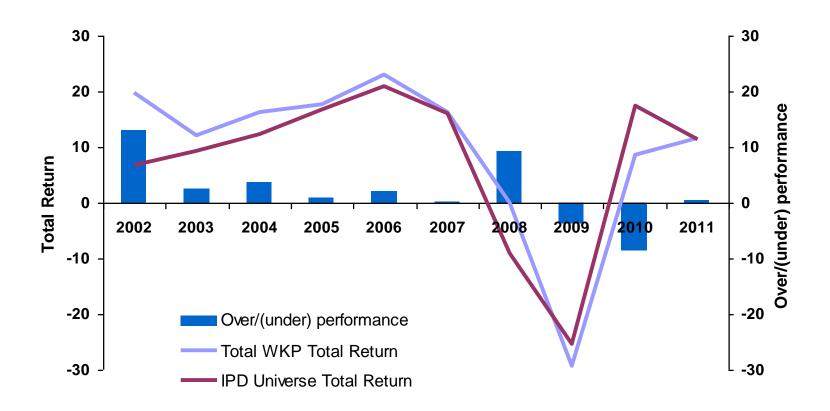
Valuation improving

Achieving planning consents and releasing value

BlackRock Workspace Property Trust established

### → Performance vs IPD





### → Financial Performance



### **Graham Clemett**

# > Financial Highlights

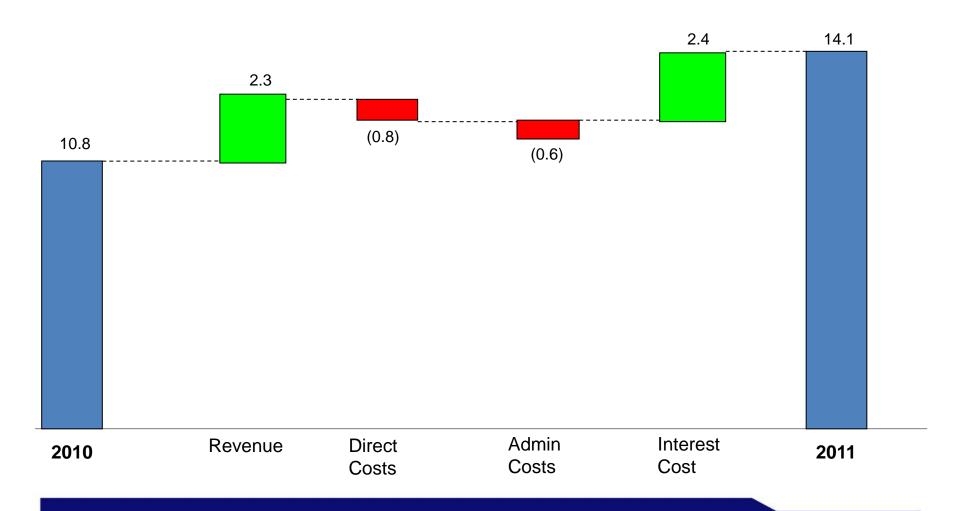


Income Statement (£m)	March 2011	March 2010	Change
Net Rental Income	45.9	44.4	+3%
Trading Profit after Interest	14.1	10.8	+31%
Profit before Tax	52.8	26.0	+103%
Dividend per Share	0.825p	0. <b>75</b> p	+10%
Balance Sheet (£m)	March 2011	March 2010	Change
Portfolio Value	719	717	+4.7%*
Debt	(367)	(383)	(16)
EPRA NAV per Share	29.5p	26.7p	+10%

<sup>\*</sup> Underlying increase

### Trading Profit after Interest





### → Cashflow



£m

27.7 ◆

**(18.4) ←** 

#### **Trading**

Cashflow from Operations	16.1	 7.0
Dividends	(8.2)	7.9

#### **Other Property Related**

Disposals	8.8	
Capital Expenditure	(9.4)	(0.6)

#### **BlackRock Workspace Joint Venture**

Disposals	35.1
Cash Investment	(7.4)

#### Other (including Financing)

Hedging Amendments	(6.5)
Restricted Cash	(5.0)
Refinancing Costs	(3.8)
REIT Entry Charge	(2.1)
Other	(1.0)

**Reduction in borrowings** 

16.6

#### BlackRock Workspace Property Trust



- Joint venture with BlackRock UK Property Fund
- 5 year life, could be extended for further 2 years
- Initial equity commitment of up to £100m (Workspace 20.1%)
- Seeded with 8 properties with book value of £35m from Workspace
- All properties to be branded by Workspace
- Acquisition focus is London, opportunities under review and in active negotiation on a number of properties

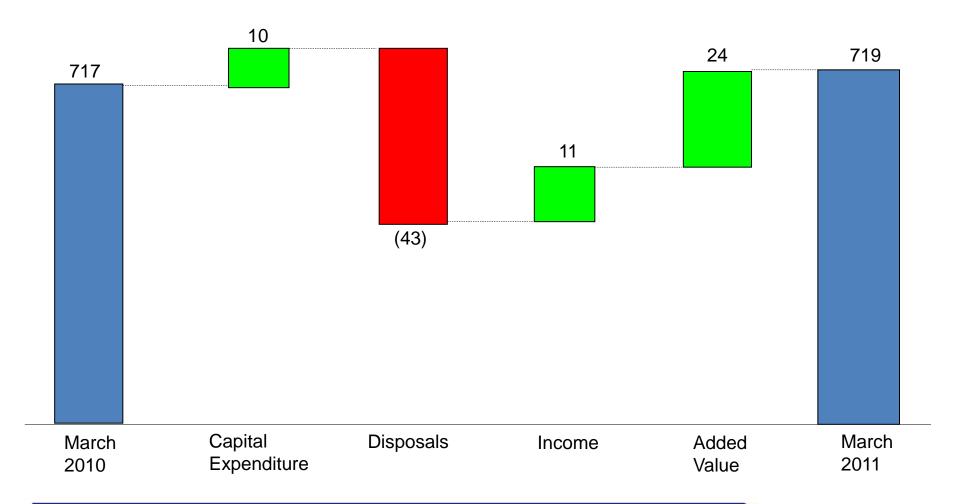
### → Balance Sheet



£m	March 2011	March 2010
Property Valuation	719	717
Investment in Joint Venture	7	-
Borrowings	(367)	(383)
Hedging	(11)	(22)
Other Assets/Liabilities	(14)	(25)
Net Assets	334	287
EPRA NAV per share	29.5p	26.7p
Loan to Value	50%	53%

# Movement in Property Valuation





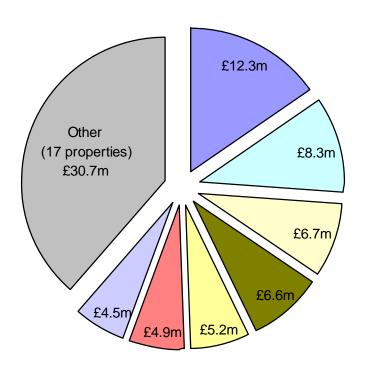
### → Breakdown of Property Valuation



	Existing Use			Added	Total
£m	Value	Occupancy	Yield	Value	Value
Like-for-like Properties	514	86%	7.8%	29	543
Refurbishment Properties	93	75%	7.5%	12	106
Other Properties	32	75%	5.6%	38	70
Total	639	83.6%	7.7%	79	719

### Added Value





- Wandsworth Business Village, SW18
- □ Aberdeen Centre, N5
- □ Bow Enterprise Park, E3
- Tower Bridge Business Complex, SE16
- □ Grand Union Centre, W10
- Thurston Road Industrial Estate, SE13
- □ Kennington Park, SW9
- □ Other

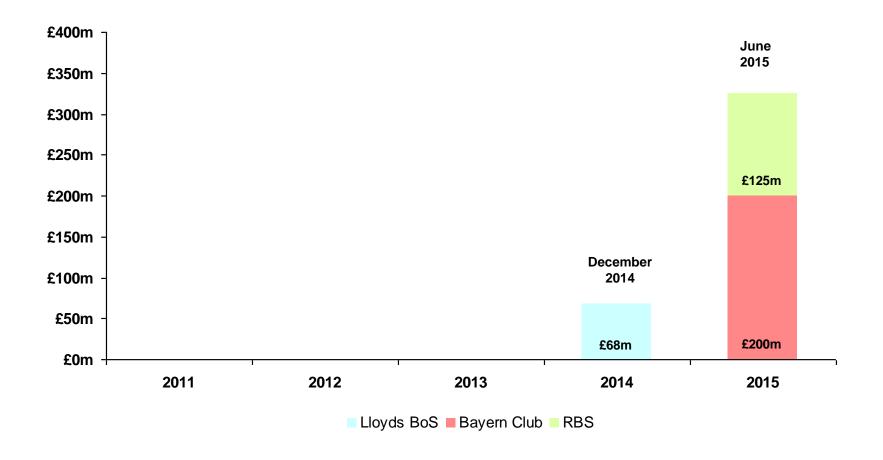
# Debt Analysis



			March 2011	March 2010
<ul><li>Net Debt</li></ul>			£367m	£383m
LTV			50%	53%
% Hedged			74%	70%
Average Interest Cost			5.3%	6.7%
Headroom			£30m	£36m
	Facility Type	Facility Amo	ount Ma	rgin
Lloyds BoS	Term	£68m	1.2	5%
Bayern Club	Term	£200m	2.2	5%
RBS	Term/Revolver	£125m	2.50	0%/2.75%
	Overdraft	£4m	On	demand

# Debt Maturity Profile





### Financial Summary



- Strong trading performance
- Good cash generation
- Resumption of progressive dividend policy
- Strengthened balance sheet
- Growth in valuation driven by added value

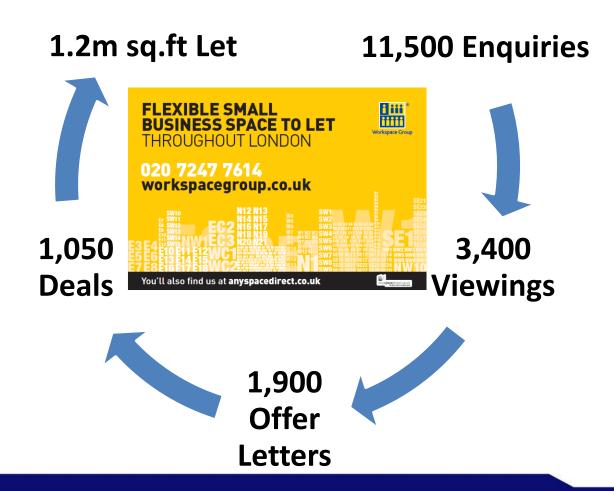




### **Chris Pieroni**

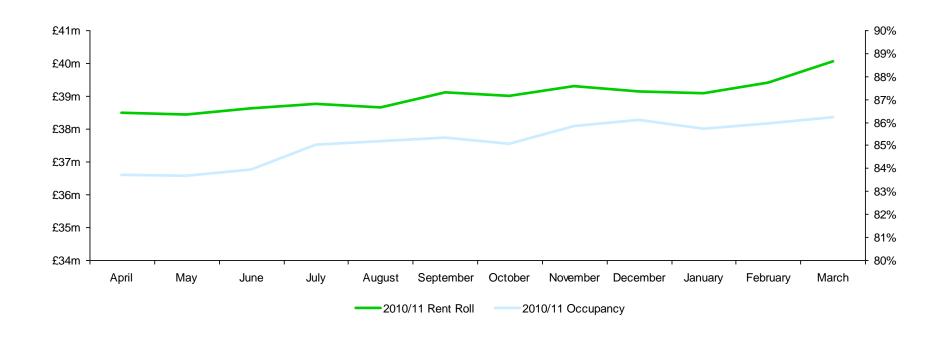
### Scale of our Brand





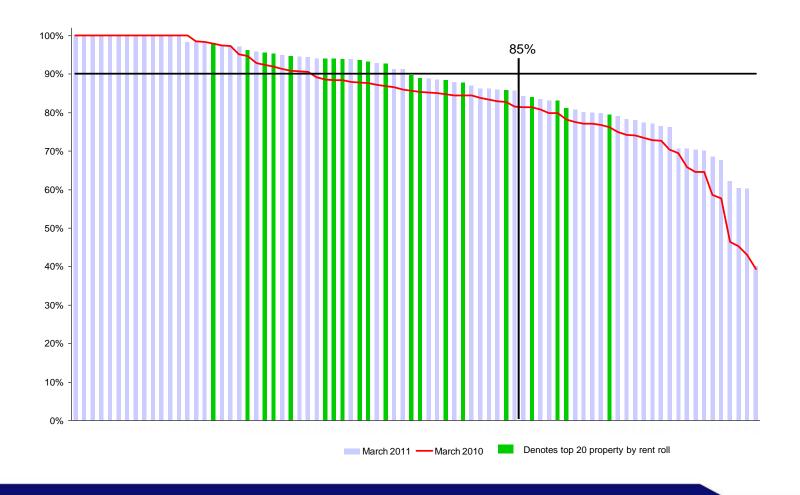
### Like-for-Like Occupancy & Rent Roll





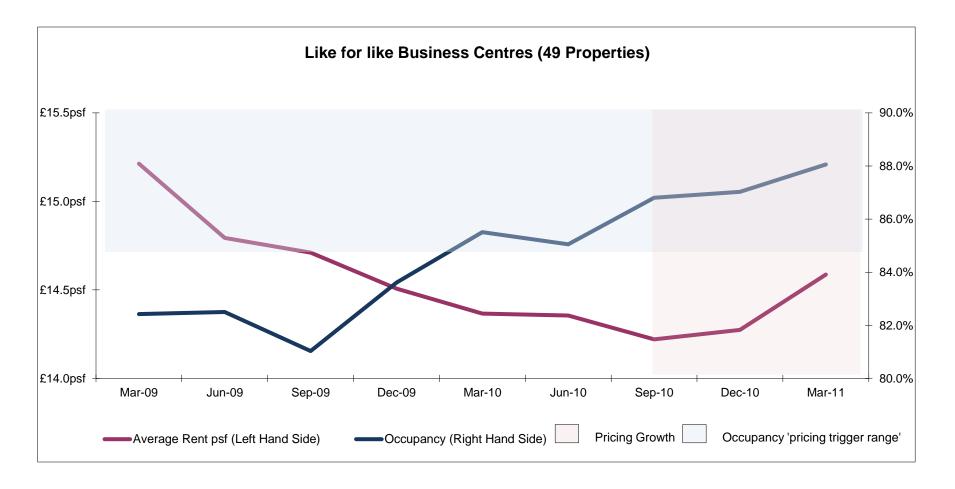
## → Like-for-Like Occupancy Spread





### The Occupancy and Pricing Dynamic





### Operational Focus



#### To drive pricing

'the growth pricing premium'

#### To drive new income

- Club Workspace
- Anyspacedirect

### → Regeneration



### **Angus Boag**

# Strategy



#### TO CREATE VALUE

- Alternative uses
- New business space for old
- Redevelopment

#### **RESULTING IN**

- Increased rental income
- Increased asset value
- Release of cash for reinvestment

#### Achieved last Year



- Sales of £9m
- Further sales contracted £13m
- Redevelopment agreement at Wandsworth Business Village
- Planning consent at Bow Enterprise
- Planning application Poplar
- Consent for 100,000 sq. ft new business space
- Development Phase 2 Kennington Park

### Targets for Current Year



- Complete £13m sales
- Redevelopment Agreements at Aberdeen Studios & Highway
- Planning Consent for a further 350 apartments
- Planning Application for a further 300 apartments
- Planning Consent for 30,000 sq .ft commercial space
- Significant progress at Tower Bridge
- Redevelopment of Canalot Studios

# Strategy in Action









**Canalot Studios** 

#### What does this mean?



- Significant upgrading of portfolio
- Substantial uplift in asset values
- Opportunity to significantly grow the rent roll
- Generating cash for reinvestment

### → The Future



# **Harry Platt**

#### The Future



Continuing growth in occupancy – closing the gap to 90% ERV

- Redeveloping and regeneration achieving value and enhancing rental income
- Using the brand

#### → The Future – London and SMEs



- London is leading the recovery
- London is THE global city in an international world
- 180,000 SMEs are in our target space. They are energetic, creative and growing. We are creating the right space, environment and community for their businesses to thrive.

#### The Future



Finance Committed and long-term

Occupancy Raise rents

Bring more properties into 'squeeze' zone

Use 'brand' to raise price point

Develop other income streams

**Development** Progress projects in hand

Release further value

Enhance rental income

Other Opportunities Being progressed

Strong and committed management team