# WORKSPACE RESULTS 2016

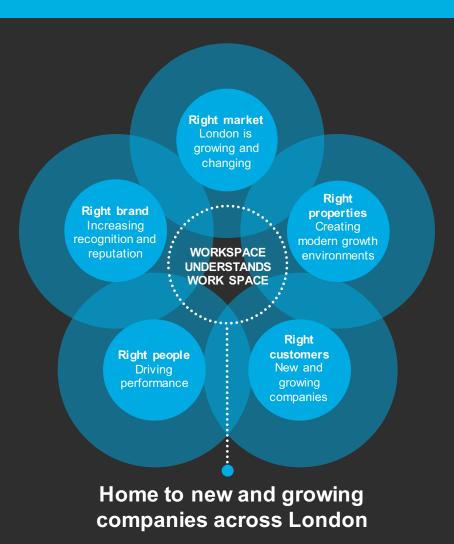
INVESTOR AND ANALYST PRESENTATION 8 JUNE 2016

STRONG PERFORMANCE FROM ACTIVE MANAGEMENT AND CAPITAL RECYCLING



# WORKSPACE THE RIGHT STRATEGY









# WORKSPACE

**Jamie Hopkins** 

Chief Executive Officer

# **PERFORMANCE**

**Graham Clemett** 

Chief Financial Officer

# DIRECTION

**Jamie Hopkins** 

Chief Executive Officer

# **QUESTIONS**

# **→ WORKSPACE**



## **RESULTS**

Active Management	March 2016	March 2015	Change
Rent Roll (IfI)	£48.8m	£42.3m	<b>15.4%</b>
Rent persq. ft. (Ifl)	£22.37	£19.22	<b>16.4%</b>
Enquiries (per month)	1,029	1,222	<b>(15.8)</b> %
Occupancy (Ifl)	90.7%	91.8%	<b>(1.1)%</b>
Property Valuation	£1,779m	£1,423m	<b>20.9%</b> *
Capital Value per sq. ft. (Ifl)	£359	£299	20.1%
EPRA NAV (per share)	£9.23	£7.03	<b>1</b> 31.3%
Strong Growth	March 2016	March 2015	
Trading Profit after interest	£43.9m	£26.6m	<b>65.0%</b>
Dividend (per share)	15.05p	12.04p	25.0%

<sup>\*</sup> Underlying increase



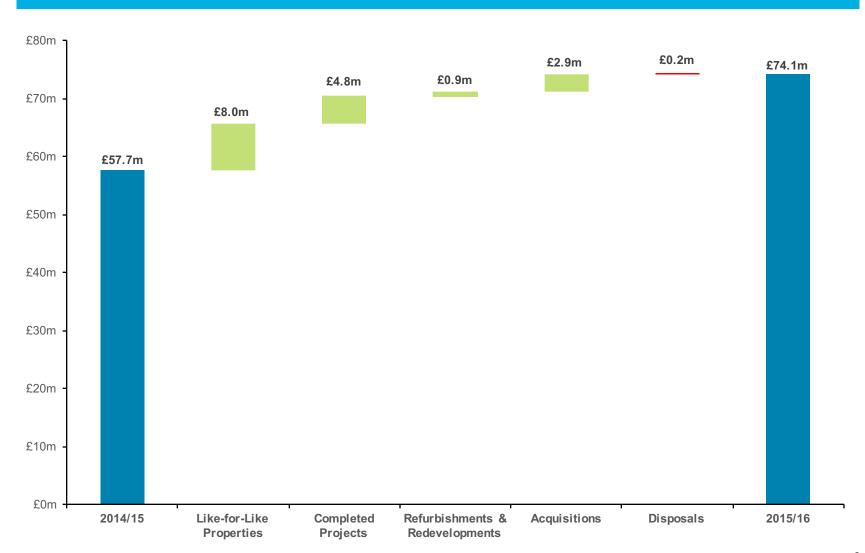
# INCOME STATEMENT



£m	March 2016	March 2015	Change
Net Rental Income	74.1	57.7	+28%
Joint Venture Income	1.3	1.2	+8%
Administrative Expenses	(14.6)	(13.8)	+6%
Net Finance Costs	(16.9)	(18.5)	(9)%
Trading Profit after Interest	43.9	26.6	+65%
Investment Property Surplus	296.6	328.1	
Joint Venture Performance Fee	24.1	0.0	
Other items	26.7	5.3	
Profit Before Tax	391.3	360.0	+9%
Underlying Earnings per Share	26.8p	17.2p	+56%
Dividend per Share	15.05p	12.04p	+25%

# WORKSPACE

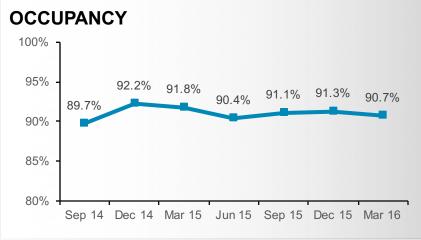
#### **NET RENTAL INCOME**

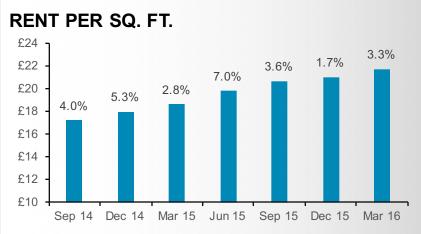


#### LIKE-FOR-LIKE PROPERTIES





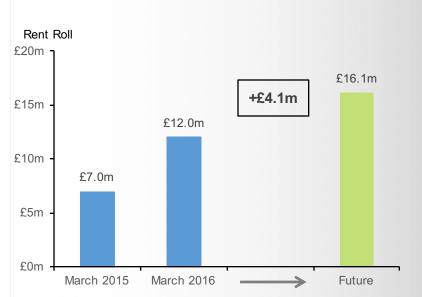




#### **COMPLETED PROJECTS**

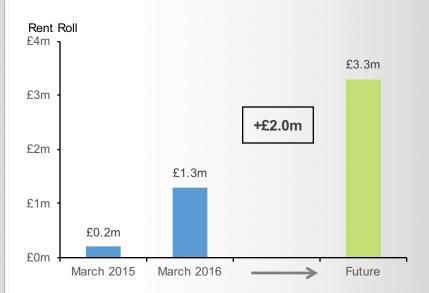


#### REFURBISHMENTS



- 4 business centres, 272,000 sq. ft. of new and upgraded space
- 2 refurbishments completed in January 2016
- Capital expenditure of £45m
- Overall occupancy 82% at March 2016

#### **REDEVELOPMENTS**



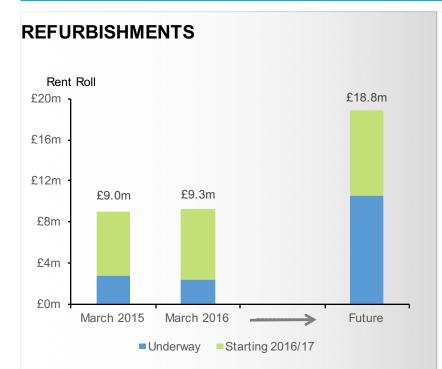
- 2 properties, 117,000 sq. ft. of new space
- Grand Union Studios opened March 2016
- No capital expenditure
- Overall occupancy 57% at March 2016

Note: Future rents are based on the assumptions set out in Appendix 1 and 2

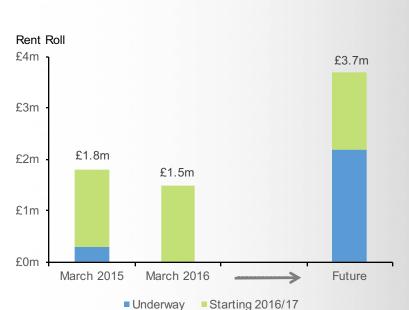


# WORKSPACE

#### REFURBISHMENTS & REDEVELOPMENTS



- 4 projects underway, further 2 starting in 2016/17
- · Income attrition short-term
- 418,000 sq. ft. of new and upgraded space
- · Capital expenditure estimated at £96m
- 4 projects expected to complete in 2017, 2 in 2018



- 5 schemes underway, further 5 expected to be sold in 2016/17
- Income attrition short-term

**REDEVELOPMENTS** 

- Sales generate cash plus 5 business centres
- 172,000 sq. ft. of new space
- No capital expenditure required
- New centres will be delivered over next 3 years

Note: Future rents are based on the assumptions set out in Appendix 1 and 2

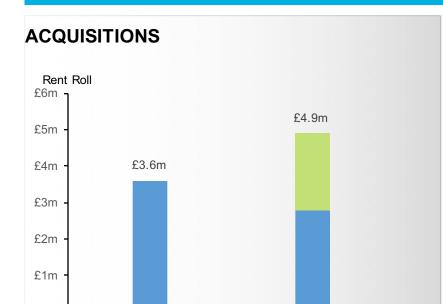


£0m

#### PERFORMANCE

#### **ACQUISITIONS & DISPOSALS**







March 2016

Acquisitions 2015/16

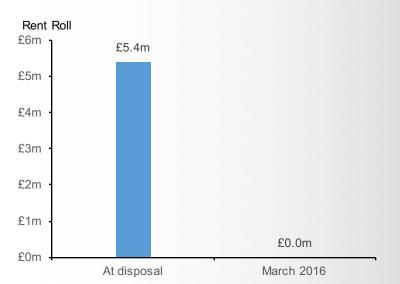
 Good progress on execution of acquisition plans

March 2015

Acquisitions prior year

· Vacant possession obtained at Edinburgh House in March 2016





- 11 industrial properties sold in year
- Marginal net rental income impact in year due to timing of disposals
- Full year income impact in 2016/17

## **CASH FLOW**



£m		Total
Trading		
Net Cash from Operations after Interest	49	
Dividends Paid	(21)	28
Investment		
Capital Expenditure	(57)	
Cash from Operations after Interest idends Paid estment Dital Expenditure perty Acquisitions perty Disposals Dital Receipts tributions and Proceeds from Joint Ventures er Items  Movement in year Debt at March 2015	(107)	
	93	(2.4)
Capital Receipts	30	(34)
Cash from Operations after Interest dends Paid estment bital Expenditure perty Acquisitions perty Disposals bital Receipts tributions and Proceeds from Joint Ventures er Items Movement in year Debt at March 2015	9	
Other Items	(2)	
Net Movementin year		(6)
Net Debt at March 2015		(270)
Net Debt at March 2016		(276)

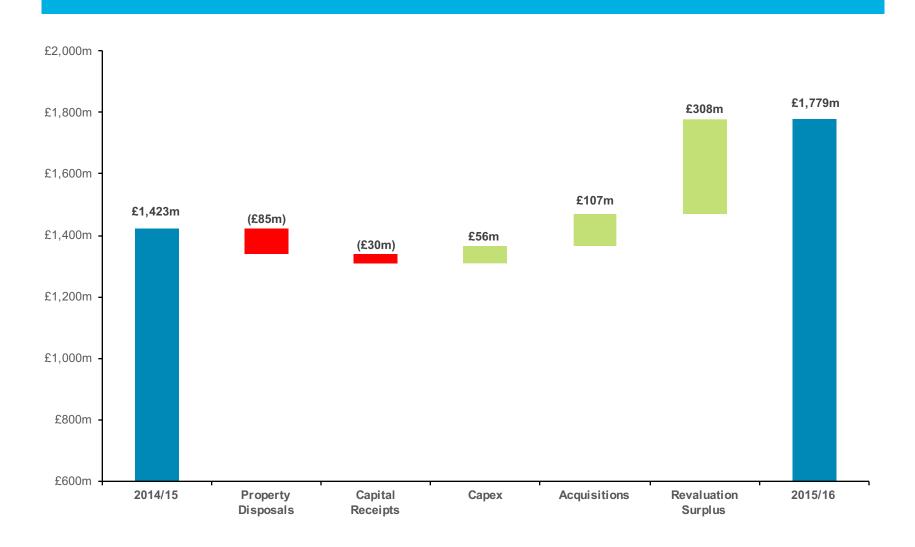
## PERFORMANCE BALANCE SHEET



£m	March 2016	March 2015
nvestment Property Valuation	1,779	1,423
Other Investment	27	29
Net Debt	(276)	(270)
Other	(12)	(36)
Net Assets	1,518	1,146
EPRA NAV per Share	£9.23	£7.03
∟oan to Value	16%	19%
Facility Headroom	£134m	£140m









## **REVALUATION UPLIFT**

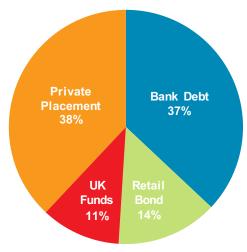
	Uplift 2016	Main move	Main movements			
Like-for-Like	£130m	Pricing Net Initial Yield	£82m (63%) £48m (37%)			
Completed Projects	£93m	Vox Studios Metal Box Factory Grand Union Studios	£26m £24m £14m			
Redevelopments	£55m	Residential Consents Overage New Business Space	£41m £10m £4m			
Refurbishments	£25m					
Other	£5m					
Total	£308m					



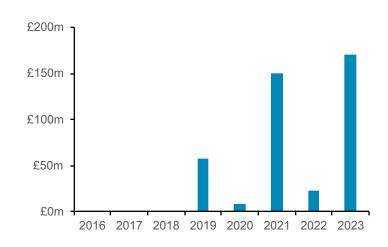


	March 2016	March 2015	
Net Debt	£276m	£270m	
Average Interest Cost	5.1%	5.4%	
Total Facilities (all unsecured)	£410m	£410m	
Hedged/Fixed Rate Facilities	50%	73%	
Average Period to Maturity (*proforma)	5.9 years*	5.8 years	

#### **FACILITIES BY TYPE**



#### **MATURITY PROFILE**

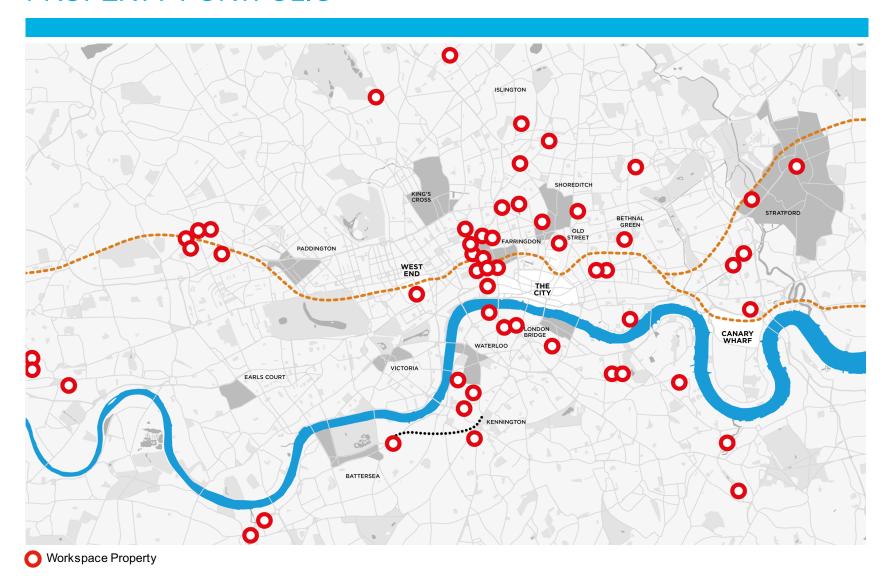


## DIRECTION THE RIGHT STRATEGY

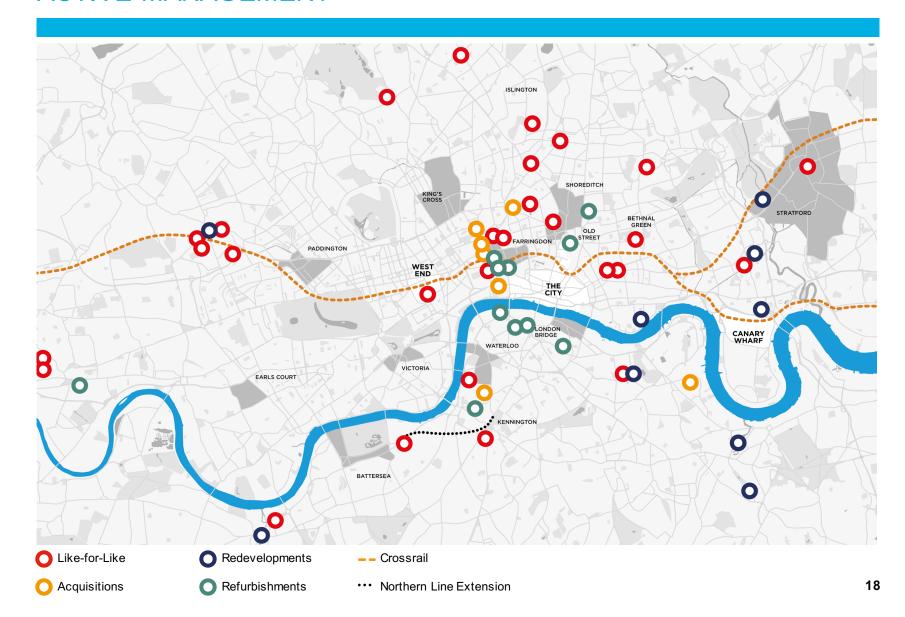




## PROPERTY PORTFOLIO



#### **ACTIVE MANAGEMENT**



#### REDEVELOPMENTS: LAST TWO





# WANDSWORTH BUSINESS VILLAGE WANDSWORTH

2001 acquired

**87,000 sq. ft.** office and light industrial

2010 planning consent



# GRAND UNION CENTRE

LADBROKE GROVE

1987 acquired

2012 planning consent

51,000 sq. ft. industrial workshops

#### REDEVELOPMENTS: LAST TWO





# THE LIGHT BULB WANDSWORTH

March 2015 opened

53,000 sq. ft. new business centre

91% occupancy at March 2016

£22 original ERV per sq. ft.

£28 current ERV per sq. ft.

£45 highest rent achieved per sq. ft

Target return exceeded



# GRAND UNION STUDIOS

LADBROKE GROVE

March 2016 opened

65,000 sq. ft. new business centre

50% occupancy at May 2016

£22 original ERV per sq. ft.

£35 current ERV per sq. ft.

£59 highest rent achieved per sq. ft

Target return exceeded

#### REDEVELOPMENTS: NEXT TWO





# THE FAIRCHARM DEPTFORD

1999 acquired

100,000 sq. ft. industrial

2013 planning consent



# THE BISCUIT FACTORY

**BERMONDSEY** 

1999 acquired

**560,000 sq. ft.** 330,000 sq. ft. industrial

2013 planning consent

#### REDEVELOPMENTS: NEXT TWO





#### THE FAIRCHARM **DEPTFORD**

H1 2017 due to open

£20 original ERV persq. ft.

36,000 sq. ft. new business centre £21 current ERV per sq. ft.



#### THE BISCUIT **FACTORY**

**BERMONDSEY** 

H1 2018 due to open

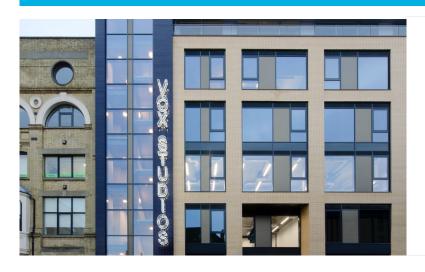
**48,000 sq. ft.** additional new business centre

£20 original ERV per sq. ft.

£35 current ERV per sq. ft.

#### **REFURBISHMENTS: LAST TWO**





#### **VOX STUDIOS**

**VAUXHALL** 

**104,000 sq.ft.** with further expansion potential

51,000 sq. ft. new business centre

January 2016 opened

68% occupancy at May 2016

£17m cost

£30 original ERV per sq. ft.

£48 current ERV per sq. ft.

Target return exceeded



#### THE PRINT ROOMS

SOUTHWARK

17,000 sq. ft. extension

28,000 sq. ft. upgraded space

January 2016 opened

81% occupancy at May 2016

£9m cost

£31 original ERV per sq. ft.

£57 current ERV per sq. ft.

Target return exceeded

## **REFURBISHMENTS: LAST TWO**





# VOX STUDIOS VAUXHALL



# THE PRINT ROOMS SOUTHWARK

#### REFURBISHMENTS: NEXT TWO





#### **HATTON SQUARE BUSINESS CENTRE HATTON GARDEN**

43,000 sq. ft. low grade

£23 highest rent achieved persq.ft.



#### **HOLYWELL CENTRE** SHOREDITCH

**22,000 sq. ft.** low grade office space

£23 highest rent achieved persq.ft.

#### REFURBISHMENTS: NEXT TWO





#### THE RECORD HALL HATTON GARDEN

61,000 sq. ft. new business centre £40 original ERV per sq. ft.

£24m cost

£58 current ERV persq. ft.

H1 2017 completion



#### **HOLYWELL CENTRE** SHOREDITCH

**50,000 sq. ft.** new business centre **£45** original ERV per sq. ft.

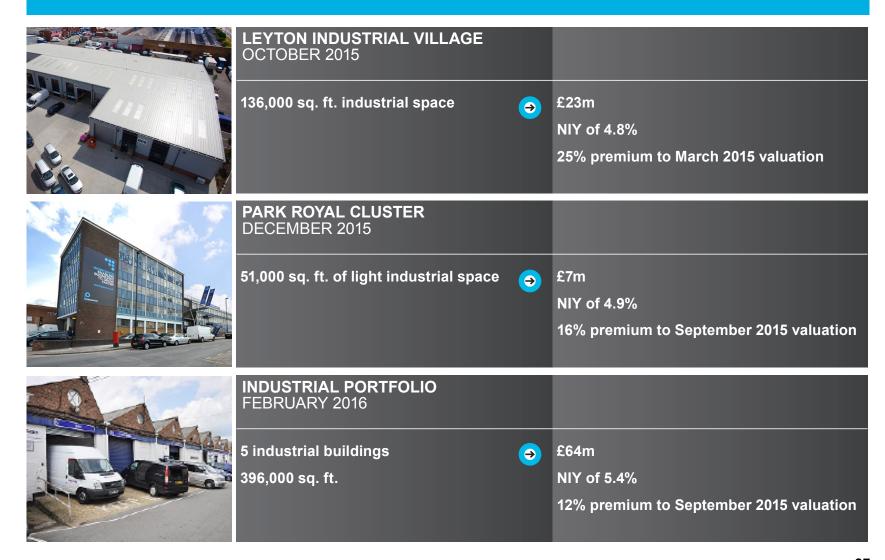
£25m cost

£56 current ERV persq. ft.

H1 2018 completion

# DIRECTION DISPOSALS





#### **ACQUISITIONS UPDATE**



#### **60 GRAYS INN ROAD**



ACQUIRED: NOVEMBER 2013

40,000 sq. ft. Potential extension

Average rent of £26 per sq. ft. Highest rent of £73 per sq. ft.

#### Outdated design

Reception and common part refurbishment completed November 2014 Rolling upgrade as leases expire Purchase of neighbouring Peer House in January 2015

#### **VESTRY STREET STUDIOS**



ACQUIRED: MAY 2014

23,000 sq. ft.

100% occupancy

Average rent of £23 per sq. ft.

Average rent of £31 per sq. ft. Highest rent of £52 per sq. ft.

#### **160 FLEET STREET**



**ACQUIRED: NOVEMBER 2014** 

40,000 sq. ft.

48% occupancy 87% occupancy at May 2016

#### Serviced office design

Reception refurbishment completed May 2016 Rolling upgrade as leases expire

#### **EDINBURGH HOUSE**



**ACQUIRED: JANUARY 2015** 

68,000 sq. ft. Potential extension

100% occupancy

Lease break 2020 surrendered for £5.4m payment **Vacant possession March** 2016

Average rent of £22 per sq. ft.

#### Dated design

Strip out commenced Planning application submitted

#### **ACQUISITIONS UPDATE**



#### 25 & 28 EASTON STREET



**ACQUIRED: JUNE 2015** 

21,000 sq. ft. Potential extension

100% occupancy

Average rent of £8 per sq. ft.

Lease expiry due May 2017
Discussions with tenant ongoing

#### **ANGEL HOUSE**



**ACQUIRED: JUNE 2015** 

46,000 sq. ft.

100% occupancy

Average rent of £29 per sq. ft.

Rent increases as leases expire

Mixed specification

First floor lease until 2018 surrendered Refurbishment underway Target ERV of £63 per sq. ft.

#### **ALEXANDRA HOUSE**



**ACQUIRED: OCTOBER 2015** 

55,000 sq.ft.

100% occupancy (London Borough of Haringey)

Average rent of £10 per sq. ft.

Rent review negotiations underway Part of Wood Green regeneration plan

#### **CANNON WHARF BUSINESS CENTRE**



**ACQUIRED: OCTOBER 2015** 

33,500 sq. ft.

Vacant

**Opened December 2015** 38% occupancy at May 2016 Average rent of £25 per sq. ft.

## **ACQUISITIONS UPDATE**



#### **GARRATT LANE**



43,000 sq.ft. and 200 space car park

Master planning over 6 acres underway

Vacant
Let to match development plans

No income Rent of £16 per sq. ft.

ACQUIRED: SEPTEMBER 2015









# SUPPLEMENTARY INFORMATION **WORKSPACE**





REFURBISHMENT PROJECTS REFURBISHMENT PROJECTS											
At March 2016	Valuation	Actual/ Estimated cost	Cost to Complete	Actual/ Estimated Completion	Unaffected area	Upgraded area	New space	Estimated ERV (Average)	Estimated Rent at 90% occupancy	March 2016 Rent Roll <sup>.</sup>	March 2019 Rent Roll
Completed											
Metal Box Factory	£97m	£16m	_	Jan 2015	_	82,270	25,148	£65	£6.3m	£4.9m	£2.9m
Cargo Works	£62m	£3m	_	Apr 2015	11,532	61,164	_	£66	£4.1m	£3.8m	£2.5m
Vox Studios	£61m	£17m	_	Jan 2016	46,533	6,137	51,251	£48	£3.4m	£1.7m	£1.0m
The Print Rooms	£38m	£9m	_	Jan 2016	_	28,340	17,490	£57	£2.3m	£1.6m	£0.6m
	£258m	£45m			58,065	177,911	93,889	- -	£16.1m	£12.0m	£7.0m
Underway											
The Record Hall	£37m	£24m	£12m	Apr 2017	_	_	60,619	£58	£3.1m	£0.0m	£0.0m
Barley Mow Centre	£35m	£11m	£8m	Jul 2017	_	50,273	20,800	£41	£2.6m	£1.7m	£1.6m
Holywell Centre	£9m	£25m	£25m	May 2018	_	_	49,972	£56	£2.5m	£0.0m	£0.5m
Cremer Business Centre	£12m	£25m	£25m	Oct 2018	-	-	57,893	£45	£2.3m	£0.7m	£0.7m
	£93m	£85m	£70m			50,273	189,284	_	£10.5m	£2.4m	£2.8m
Starting 2016/17											
The Leathermarket	£90m	£5m	£5m	Jan 2017	5,943	117,329	_	£52	£5.5m	£5.1m	£4.4m
Southbank House#	£41m	£6m	£6m	June 2017	_	62,000	-	£50	£2.8m	£1.8m	£1.8m
	£131m	£11m	£11m		5,943	179,329	_	_	£8.3m	£6.9m	£6.2m
Design Stage											
Edinburgh House**	£22m	£20m	£20m		_	_	67,000			£0.0m	
Leroy House#**	£16m	£15m	£15m		_	35,000	38,000			£1.2m	
Greville Street**	£10m	£9m	£9m		_	_	23,000			£0.5m	
Mare Street Studios#	£9m	£17m	£17m		_	38,000	25,000			£0.5m	
Pall Mall Deposit#	£19m	£10m	£10m		_	49,000	12,000			£1.1m	
Havelock Terrace#	£17m	£20m	£20m			59,000	40,000	_		£1.0m	
	£93m	£91m	£91m		_	181,000	205,000	_		£4.3m	

<sup>\*</sup> Includes rent for unaffected areas at March rental levels

<sup>\*\*</sup> Planning application submitted # Currently in like-for-like category



\* Expected Rent at 90% occupancy

# Currently in like-for-like category

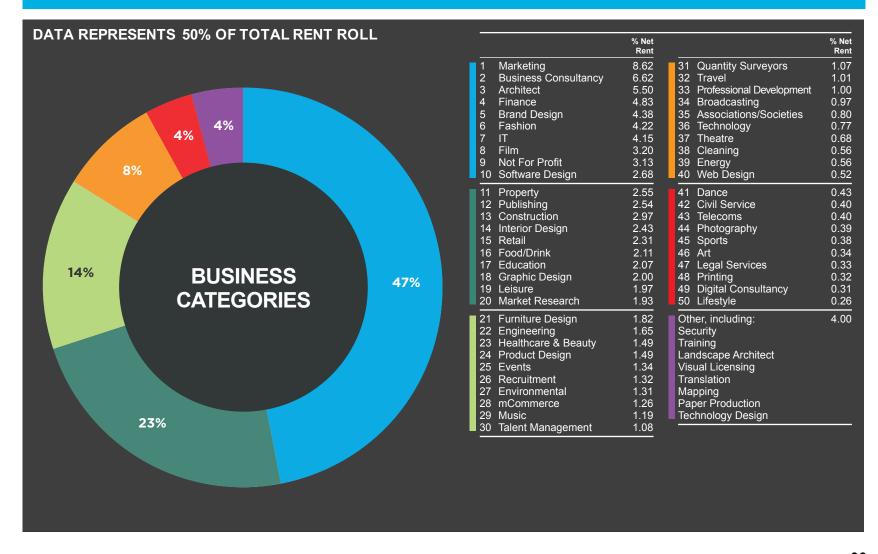


			REDE	VELOPME	ENT PROJE	CTS					
At March 2016	Development partner	Valuation	March 2016 Rent Roll	Expected completion	Residential units no.	Comme	ercial space	returned	Other proceeds		
						Area	Estimated ERV	Estimated Rent*	Cash received	Cash to come	Overage to come
Completed The Light Dulb	Manuel Amuil	007	C4 4	Mar. 2045	200	F0 F0F	000	C4 2			040
The Light Bulb Grand Union Studios	Mount Anvil Taylor Wimpey	£37m £36m	£1.1m £0.2m	Mar 2015 Mar 2016	209 145	52,535 64,874	£28 £35	£1.3m £2.0m	£6m	_	£13m £3m
Statia Officia Ottadios	rayior wimpey	£73m	£1.3m	Wai 2010	354	117,409		£3.3m	£6m	_	£16m
Jnderway				•			-				
Bow Enterprise Park (phase 1)	Peabody	£10m	_	Jun 2016	267	_	_	_	£11m	£3m	£8m
The Faircharm	L&Q	£9m	_	H1 2017	148	36,303	£21	£0.7m	£10m	_	n/a
Poplar Business Park (phase 1)	Telford Homes	£3m	_	H2 2017	170	_	_	_	£16m	_	£3m
Bow Enterprise Park (phase 2)	Peabody	£1m	_	H1 2018	160	_	_	_	£11m	£1m	n/a
Γhe Biscuit Factory	Grosvenor	£25m	_	H1 2018	800	48,000	£35	£1.5m	£48m	£3m	£0m
		£48m	_		1,545	84,303	_	£2.2m	£96m	£7m	£11m
Marketing 2016/17											
Γhe Light Bulb (phase 2)			_	2019	77	17,000	£28	£0.4m			
Rainbow Industrial Estate			£0.5m	2019	224	37,000	£15	£0.5m			
/larshgate			£0.3m	2019	200	34,000	£20	£0.6m			
ombard House			£0.4m	-	96	_	_	_			
Arches Business Centre			£0.3m	_	110	_	_	_			
		£70m	£1.5m		707	88,000	_	£1.5m			
Other with Planning											
Bow Enterprise Park (phase 3)			-		130	32,000	Will be m	arketed followi	ng the compl	etion of phase	2
Poplar Business Park (phase 2/3)			£0.8m		222	62,000	Awaiting	vacant posses	sion		
		£44m	£0.8m	•	352	94,000	_				
At Planning Stage											
Highway Business Park Stratford Office Village#					130 110						
Strational Office Village*		£27m	£1.1m	•	240						
At Design/Discussion Stage		A-1111	~1. IIII	•	2-10						
Chocolate Factory (part)#					300						
Riverside#/Garratt Lane					350						3
* Expected Rent at 90% occupancy	# Curron	itly in like-for-	like category		650						3.

## 

#### **CUSTOMER PORTFOLIO NOVEMBER 2015**

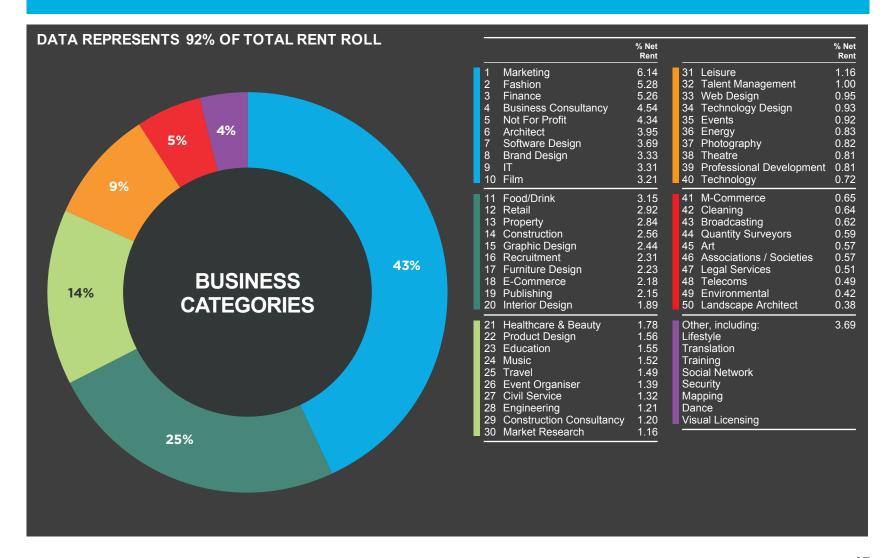




## APPENDIX 4

#### **CUSTOMER PORTFOLIO MARCH 2016**





# **→** APPENDIX 5

#### HOW WE MAKE MONEY





# DISCLAIMER



The information in this document may include forward-looking statements, which are based on current expectations and projections about future events. These forward-looking statements reflect the directors' beliefs and expectations and are subject to risks, uncertainties and assumptions about the Company, including, amongst other things, the development of its business, trends in its operating industry, returns on investment and future capital expenditure and acquisitions, that could cause actual results and performance to differ materially from any expected future results or performance expressed or implied by the forward-looking statements. None of the future projections, expectations, estimates or prospects in this document should be taken as forecasts or promises nor should they be taken as implying any indication, assurance or guarantee that the assumptions on which such future projections, expectations, estimates or prospects have been prepared are correct or exhaustive or, in the case of the assumptions, fully stated in the document. As a result, you are cautioned not to place reliance on such forward looking statements as a prediction of actual results or otherwise. The information and opinions contained in this document are provided as at the date of this document and are subject to change without notice. No one undertakes to publicly update or revise any such forward-looking statements.

This presentation should also be read in the light of the Company's full preliminary results announcement for the year ended 31 March 2016 including the principal risks and uncertainties identified therein. No statement in this document is or is intended to be a profit forecast or profit estimate or to imply that the earnings of the Company for the current or future financial years will necessarily match or exceed the historical or published earnings of the Company.